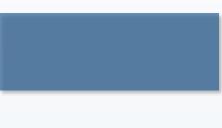


Agenda

INNOTEK

- Recent Corporate Developments
- Operational Highlights
- 1H'25 Financial Snapshot
- Financial Highlights & Trends
- Outlook















Recent Corporate Developments

- On 2 May 2025, the Group incorporated Mansfield Manufacturing (M) Sdn. Bhd. in Melaka, Malaysia, marking our first foray into the country
- Operations targeted to commence by 2Q2026; Mansfield Melaka will focus on precision metal stamping, tool and die fabrication and assembly operations
- The Group is in active discussions with a key customer to supply its existing operations in Malaysia, as well as to support the partial relocation of operations from China to Malaysia
- Latest addition expands InnoTek's Southeast Asia footprint to a total of 4 operations in 3 countries, opening up market opportunities in the region while diversifying production outside China



Operational Highlights



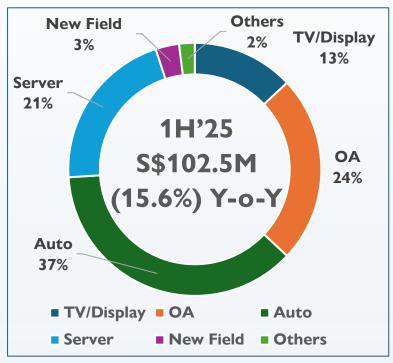
- Thailand facility secured new OA and automotive projects from existing and new customers, underscoring success of enhanced capabilities and product offerings; meanwhile, 70%-held subsidiary in Vietnam has been adversely impacted by reduced customer orders due to uncertainty over U.S. tariffs.
- TV/Display segment saw lower order volumes from key customers amid weak market conditions in U.S. and European markets
- Softer Office Automation (OA) sales from customers in China, partially offset by improved performance in Southeast Asia

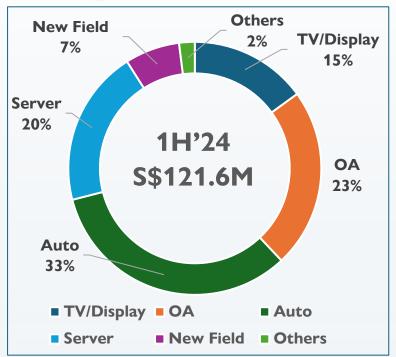
- Lower sales for GPU Server components, mainly due to U.S.-China trade tensions, as well as a change in product model
 - While Automotive segment recorded higher sales of electric vehicle (EV) components, it was offset by a weaker petrol vehicle market in China, and reduced U.S. export sales

1H'25 Financial Snapshot









REVENUE

1H'25 s\$0.4M

net profit attributable to owners of the Company

1H'24

S\$3.2M

net profit attributable to owners of the Company

S\$54.1m

as at 30 June 2025

NET CASH POSTION

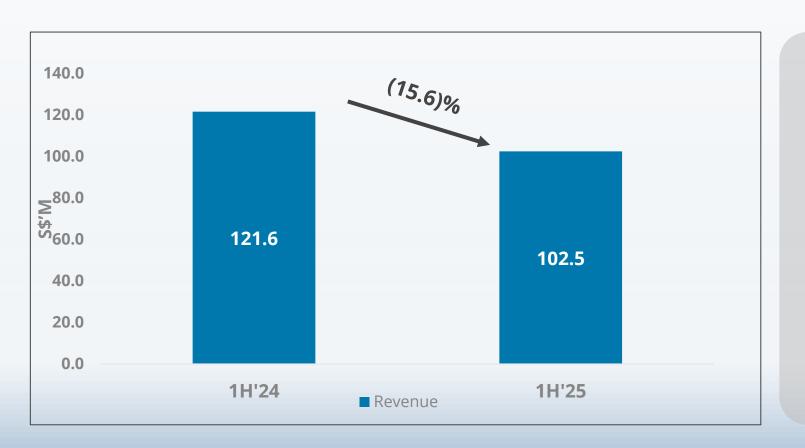
71.4c

per ordinary share

NAV

Financial Highlights

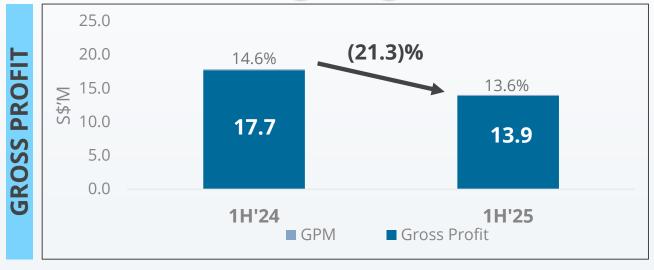




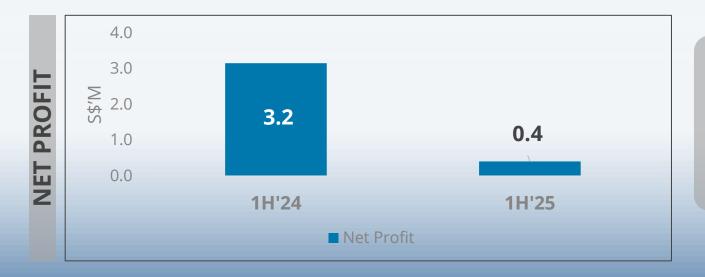
- Recent U.S. tariffs and trade policies, particularly on goods imported from China, have dampened customer sentiment
- As a result, the Group recorded lower order volumes across all business segments

Financial Highlights





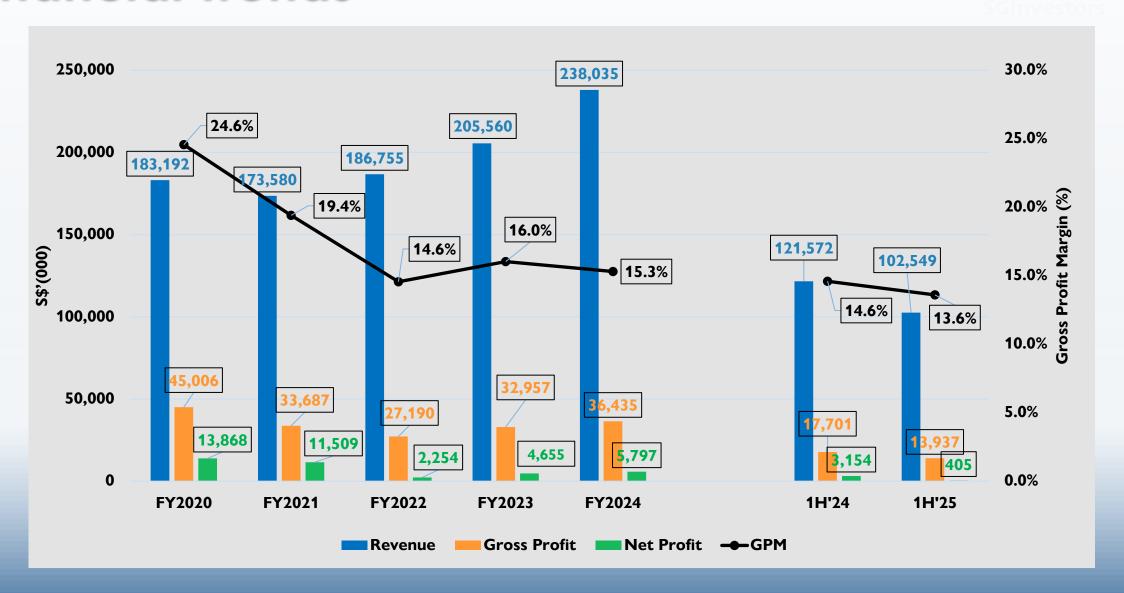
- 1H'25 gross profit margin stood at 13.6%, compared to 14.6% in 1H'24
- Gross profit declined by 21.3% from \$\$17.7 million in 1H'24 to \$\$13.9 million in 1H'25 due to lower topline as well as a change in product mix



- The Group recorded a decline in most expenses in 1H'25, partially offsetting decrease in topline
- 1H'25 net profit declined to \$\$0.4 million from \$\$3.2 million a year ago

Financial Trends









Corporate Outlook by Sector

Automotive

 Growing transition from petrol cars to EVs in China continues to drive sector volatility

TV/Display

 Markets in the United States and Europe expected to remain soft due to newly-imposed tariffs

<u>OA</u>

- As more companies adopt a "China + 1" strategy, demand from China expected to remain soft
- However, this shift also presents business opportunity for the Group's Southeast Asian operations

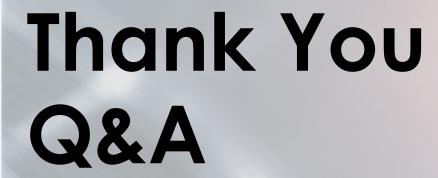
GPU Server

Long-term
 demand remains
 robust, in line with
 growth of AI, cloud
 computing etc.



Group Outlook

- InnoTek is working closely with OA customers to sustain volumes and manage operational adjustments
- Investing in new product development (e.g. advanced GPU server chassis & liquidcooling systems) to improve performance and energy efficiency, deepening customer engagement
- Certain Auto projects are reaching end-of-life earlier than anticipated; Group is actively
 expanding production capacity in Thailand to better serve global Tier-1 customers and
 realign product mix
- Thai subsidiary is adding factory space and strengthening financial position to support future expansion and drive near-term performance in the coming months
- 70%-held subsidiary, Hua Yuan Sheng Industrial Co., Ltd., is facing a decline in export orders the Group is reviewing restructuring options with the minority shareholder.
- Group is actively pursuing investment opportunities to accelerate Southeast Asia expansion, while maintaining prudent cost discipline and exploring strategic options, including potential restructuring of underperforming operations



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